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DEPARTMENT OF DEFENSE  
INDUSTRIAL COLLEGE OF THE ARMED FORCES  
WASHINGTON, D.C. 20319

MAR 18 1976  
Executive Registry  
710-1637

Lieutenant General Vernon A. Walters, Jr.  
Deputy Director  
Central Intelligence Agency  
Washington, D.C. 20505

Dear General Walters:

It was indeed a pleasure to have you with us and to hear your outstanding presentation on "The Management of the Intelligence Community."

Your views concerning the organizational structure and resource management processes utilized by the intelligence community in allocating resources and insuring cost effectiveness were both interesting and stimulating. To have a speaker in your position who can relate to personal experience as well as factual information is a very rewarding experience for all of us and most beneficial in our educational program. The students were particularly impressed by your candid responses to the questions concerning the impact of recent congressional probes into intelligence operations.

Thank you for sharing your time, knowledge, and experience with us; your assistance and interest in the College are much appreciated.

Sincerely,

*Ted*  
THEODORE ANTONELLI  
Major General, USA  
Commandant

CENTRAL INTELLIGENCE AGENCY  
WASHINGTON, D.C. 20505

Executive Registry

76-504/A

2 February 1976

Major General Theodore Antonelli, USA  
Commandant  
Industrial College of the Armed Forces  
Washington, D. C. 20319

Dear General Antonelli:

Many thanks for your kind letter of 26 January  
inviting me to address the 1975-1976 Class of the  
Industrial College of the Armed Forces at 8:30 a.m.,  
on Friday, 12 May 1976.

I am most pleased to accept and my office will  
expect to hear from Dr. Ellison to work out the  
arrangements for the day's activities.

Faithfully,

*D. A. W.*

Vernon A. Walters  
Lieutenant General, USA  
Deputy Director of Central Intelligence

changed to Thursday  
11 March at 10:30  
per phone call from  
ICAF.

ml

8 Mar '76  
DDCI should be there  
at 10:10 to meet Col. etc.  
per Dr. Ellison. ml



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76-504

DVIP

Lieutenant General Vernon A. Walters, USA  
Deputy Director  
Central Intelligence Agency  
Washington, D.C. 20505

26 JAN 1976

Dear General Walters:

STAT

It is a pleasure to extend to you a most cordial invitation to address the 1975-76 Class of the Industrial College of the Armed Forces on the subject, "The Management of the Intelligence Community," at 8:30 a.m., ~~Friday, 12 March 1976~~. Recently Captain O. E. Gercken, USN, of our faculty, spoke with [redacted] of your office, concerning the invitation and we hope your schedule permits you to accept. You are also invited to remain for a small group discussion, following the lecture, and to be our guest at a luncheon with a small group of students and faculty at the Fort McNair Officers' Open Mess at 12 noon.

The audience for the presentation will consist of the student body of 199 and 25-40 members of the staff and faculty. A copy of the scope for the lecture and other pertinent information are inclosed.

Lectures and other presentations, as well as questions and answers, are customarily not recorded or transcribed at the College and never without the expressed wish of the speaker. Our practice in this matter is dictated both by the need for operational economics and by our long-established policy of non-attribution which enables our speakers to discuss their subjects with complete candor. You might also wish to bear in mind that recordings or transcriptions, if made, may be subject to the public disclosure provisions of the Freedom of Information Act, as amended by Public Law 93-502.

Should you be able to accept, Dr. John N. Ellison (693-8497) will be the faculty sponsor for your visit. He will keep in touch with your office to offer any assistance you may need and to work out the administrative details. The College would be greatly honored by your acceptance of our invitation.

We look forward with great anticipation to a favorable reply.

Sincerely,

THEODORE ANTONELLI  
Major General, USA  
Commandant

2 Incl  
1. Scope  
2. Information sheet



INDUSTRIAL COLLEGE OF THE ARMED FORCES  
WASHINGTON, D.C.

SCOPE

THE MANAGEMENT OF THE INTELLIGENCE COMMUNITY (AP)

Examines the character of the intelligence community in the United States, the unique contributions of each of its major components, the interactions among them and the task of achieving national intelligence estimates to meet the threat.

INDUSTRIAL COLLEGE OF THE ARMED FORCES  
Washington, D.C.

Information for Guest Lecturers

1. General:

- a. Location: Fort Lesley J. McNair, 4th and P Streets, S.W.
- b. Parking: Space #9 in front of the ICAF building is provided for guest speakers
- c. Arrival: Approximately 15 minutes prior to presentation

2. Presentation Format:

a. Time allocation:

Presentation: 35-45 minutes (not over 45 minutes, please)  
Break: 15 minutes (Coffee with selected students)  
Questions: 30-40 minutes (moderated by your faculty sponsor)

b. Objectives: The student learning objectives are provided for your use. We hope that you will be able to cover them in the time provided. It is recognized that in those cases where the objectives are broad, you may wish to concentrate on one aspect of the listed objectives.

3. Non-attribution policy: What you say in the auditorium is on a non-attribution basis and will not be repeated or discussed outside the College. Material of a classified nature must be so designated by you. Thereafter, it will be handled as prescribed in current security regulations.

4. Audience:

- a. The student body totals 199. The 162 officer students in the rank of Colonel/Captain and Lieutenant Colonel/Commander represent all Services. Our military students normally wear civilian attire. In addition, there are 37 top ranking civilian students from the Department of Defense and other departments and agencies within the Federal Government. Over half of the students possess graduate-level degrees on arrival at ICAF.

b. Members of the Staff and Faculty also attend. It is our custom to permit the attendance of visitors from Federal Government Departments and Agencies, unless you prefer otherwise. This privilege is normally restricted to personnel in the grades of Lieutenant Colonel (Navy Commander) or GS-13 and above. Visitors are not extended the privilege of taking notes or asking questions.

5. Auditorium: The theatre-type auditorium is air-conditioned, soundproofed and it has a modern public address system. A lectern is located on the platform from which signals can be given to the machine operator in the control center above the rear of the auditorium.

6. Visual Aids: The auditorium is equipped for the showing of the usual types of visual aids--16mm motion pictures, slides, transparencies, panels, easel displays, and blackboard if required. Slide projector accommodates 2" x 2" and 3-1/4" x 4" slides. Lettering on slides should not be smaller than 1/20" in height. Vu-graph projector accommodates 10" x 10" vu-graphs.

7. Guest Facilities: There are no housing accommodations for transient visitors at Fort McNair. On request, the College will make hotel reservations, at the speaker's expense.

8. Transportation: If desired, the College will provide transportation from the local hotel, office, or place of business to the College and return. Arrangements may be made with the assigned faculty member.

9. Honorarium: Guests who are not in government service are offered an honorarium in the letter of invitation. This honorarium includes both a fee for the presentation and a fee to cover travel expenses.

10. Thank you for accepting our invitation to speak to our students. Your presentation will play an important role in our 10-month curriculum and we are looking forward to your visit.

Revised January 1976

VAWalters:me/2Feb76

Distribution

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